

# SmartEnCity Academy for Zero Carbon Transition

Session starts at 2 PM

TOWARDS SMART ZERO CO<sub>2</sub> CITIES ACROSS EUROPE

VITORIA-GASTEIZ + TARTU + SONDERBORG



This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 691883



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# SmartEnCity Academy for Zero Carbon Transition

## + SmartEnCity – Towards Smart Zero CO2 Cities across Europe

- + 3 Lighthouse Cities
- + 2 Follower Cities
- + 37 partners
- + 02/2016 - 07/2021 (5.5 years)

## + SmartEnCity Academy

- + online training course for cities, municipalities and smart decision making
- + tailored step-by-step guidance
- + interactive discussions





**More information and updates about the lessons at  
<https://smartencity.eu/outcomes/smartencity-academy/>**

**Questions to  
[info@smartencity.eu](mailto:info@smartencity.eu)**

**Please note that this lesson will be recorded and uploaded to  
<https://smartencity.eu>**





## The SmartEnCity Way towards Zero Carbon City: The Cities4ZERO Strategy and Integrated Energy Planning

- ✦ **Moderator:** Koldo Urrutia Azcona, TECNALIA Research & Innovation
- ✦ **Speakers & Topics:**
  - ✦ Cities4ZERO Urban Transformation Strategy for Cities' Decarbonisation (Koldo Urrutia Azcona)
  - ✦ Integrated Energy Planning approach and process in:
    - ✦ Sonderborg (Peter Rathje, ProjectZero Sonderborg)
    - ✦ Tartu (Jaanus Tamm, Tartu City Government)
    - ✦ Vitoria-Gasteiz (Aitor Albaina Vivanco, City of Vitoria-Gasteiz)
  - ✦ Panel discussion & questions from the audience





# SmartEnCity Academy Lesson 1: The SmartEnCity Way towards Zero Carbon City: The Cities4ZERO Strategy and Integrated Energy Planning

Koldo Urrutia Azcona,  
TECNALIA Research & Innovation

TOWARDS SMART ZERO CO<sub>2</sub> CITIES ACROSS EUROPE

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## Lesson 1:

### *The SmartEnCity Way towards Zero Carbon City: Cities4ZERO Strategy and Integrated Energy Planning*

#### *Main objective:*

*Invite cities to take ACTION!!*

*It's doable; not easy, but not “rocket science” either*

#### *How??*

- 1. A bit of theory > Strategy to incorporate cities into action – Cities4ZERO*
- 2. A bit of reality > Sonderborg, Tartu and Vitoria-Gasteiz*
- 3. A bit of discussion?? – Roundtable discussion*







**Cities4ZERO:**

*The journey towards the*

**SMART ZERO CARBON CITY**

**Urban transformation process supporting  
the energy transition of European cities**



**Koldo Urrutia Azcona - Researcher**

**Innovation in Smart Sustainable Cities & Urban Environment**

**Tecnalia Research & Innovation**



tecnalia Inspiring  
Business

eman ta zabal zazu  
  
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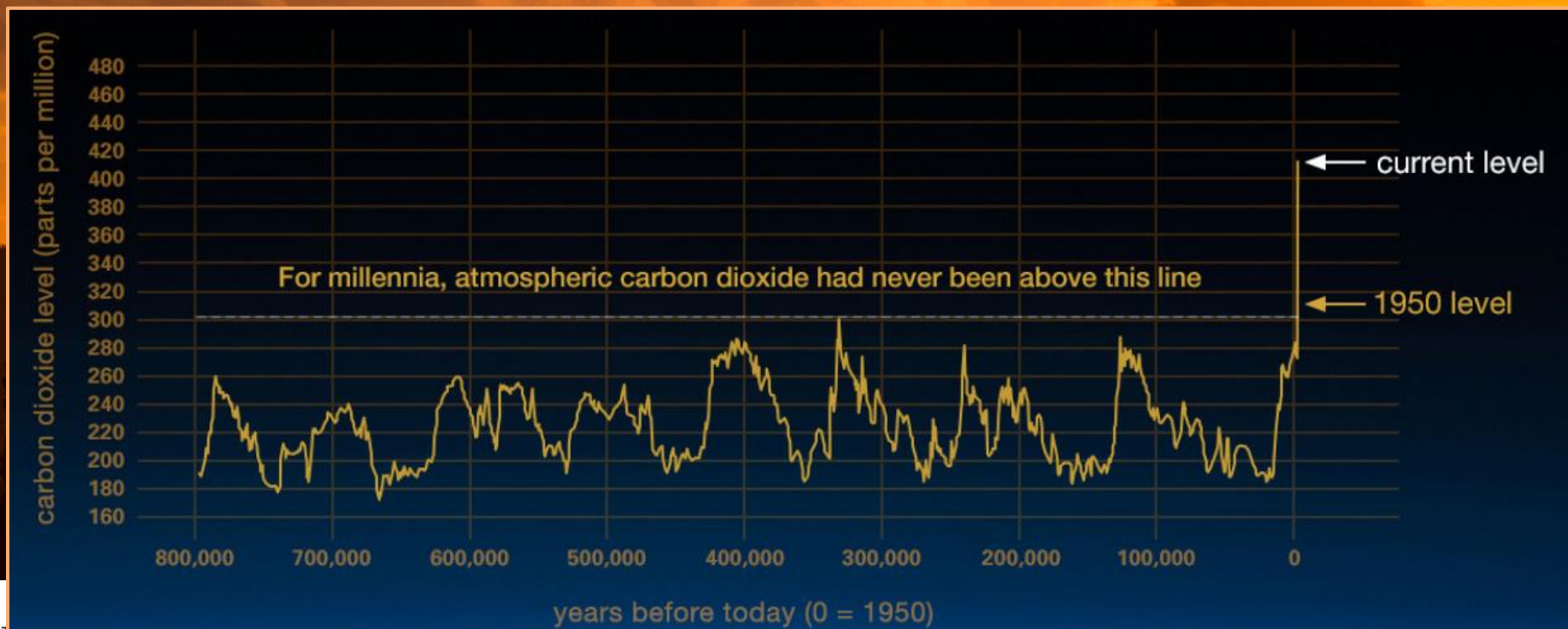


## GLOBAL IMPACT...

FOSSIL-FUELS PATH DEPENDENCY

UNFORESEEN CLIMATE CHANGE CONSEQUENCES

GREEN HOUSE GAS EMISSIONS; **we are beating all records!**







**LOCAL IMPACT !!**

**UNACCEPTABLE LEVELS OF URBAN POLLUTION**

**“92% OF POPULATION LIVES IN AREAS  
WHERE AIR POLLUTION EXCEEDS WHO LIMITS”**

[WORLD HEALTH ORG.]

**AIR POLLUTION CAUSES 800,000 EXTRA DEATHS A YEAR  
IN EUROPE AND 8.8 MILLION WORLDWIDE**

[EUROPEAN SOCIETY OF CARDIOLOGY, 2019]

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## SO... WHAT DO WE DO ABOUT IT??

We will focus on cities, at municipal level

## THE SMART ZERO CARBON CITY CONCEPT

“A *Smart Zero Carbon City* (SZCC) is a *resource-efficient urban environment where carbon footprint is eliminated; energy demand is kept to a minimum* through the use of demand control technologies that save energy and promote raised awareness; *energy supply is entirely renewable and clean*; and *resources are intelligently managed* by aware and efficient citizens, as well as both public and private stakeholders”

FINE, VERY NICE...

BUT, HOW CAN CITIES ACHIEVE IT??





**CITIES INTO ACTION!!**

**SMARTCITY PROJECT  
IS TRYING TO DO SO**

**ADAPTING A  
METHODOLOGY TO  
DIVERSE LOCAL  
CONTEXTS**







## Cities4ZERO:

The journey towards the **SMART ZERO CARBON CITY**

Implementation methodology based on three stages:

A. Strategic stage

B. Design stage

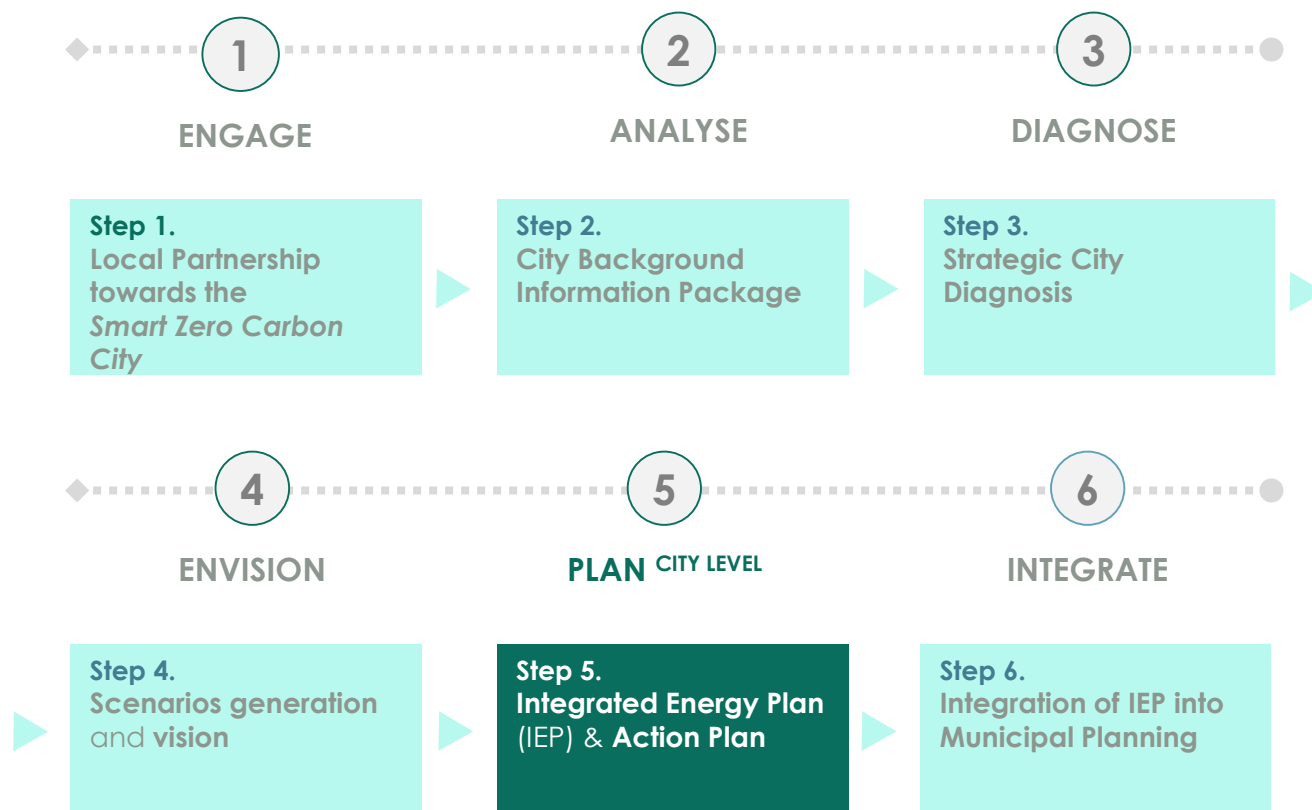
C. Intervention & Assessment





## Cities4ZERO:

## The journey towards the *SMART ZERO CARBON CITY*

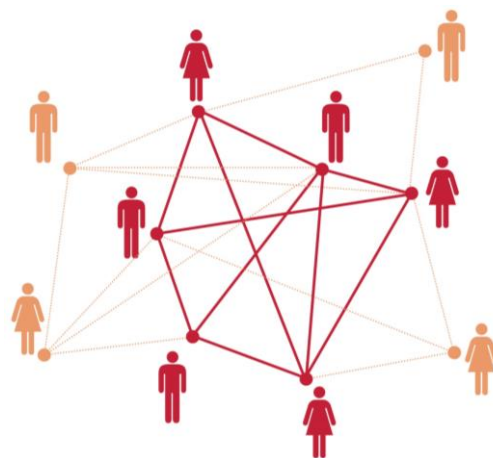






## 1. ENGAGE!

LOCAL PARTNERSHIP  
TOWARDS THE  
Smart Zero Carbon City



1

Engage!

2

Analyse

3

Diagnose

4

Envision

5

PLAN

6

Integrate

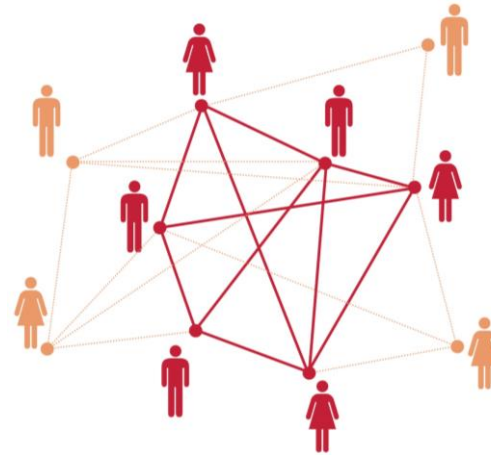
Step 1.  
Local Partnership  
towards the  
Smart Zero Carbon City

## Key stakeholders at city level

- **Quadruple helix principle:** government, industry, academia, citizenship
- **Group set-up & pre-planning tasks.**

## Governance model definition

- Open innovation
- **Decision-making** procedures
- **Committees**
- **Institutional analysis** and creation (if necessary)
- **Governance activities** (*spheres*)
  - Strategic, Tactical, Operational, Reflexive







## 2. ANALYSE!

CITY INFORMATION GATHERING:

CITY BACKGROUND INFORMATION PACKAGE





1  
**Engage!**

2  
**Analyse!**

3  
**Diagnose**

4  
**Envision**

5  
**PLAN**

6  
**Integrate**

Step 2.  
City Background  
Information  
Package

## Pre-analysis – *Where are we?*

- **Literature review at city level**; existing documents & strategies
- **Interviews with experts**
- **Surveys**

## Analysis – City Characterisation

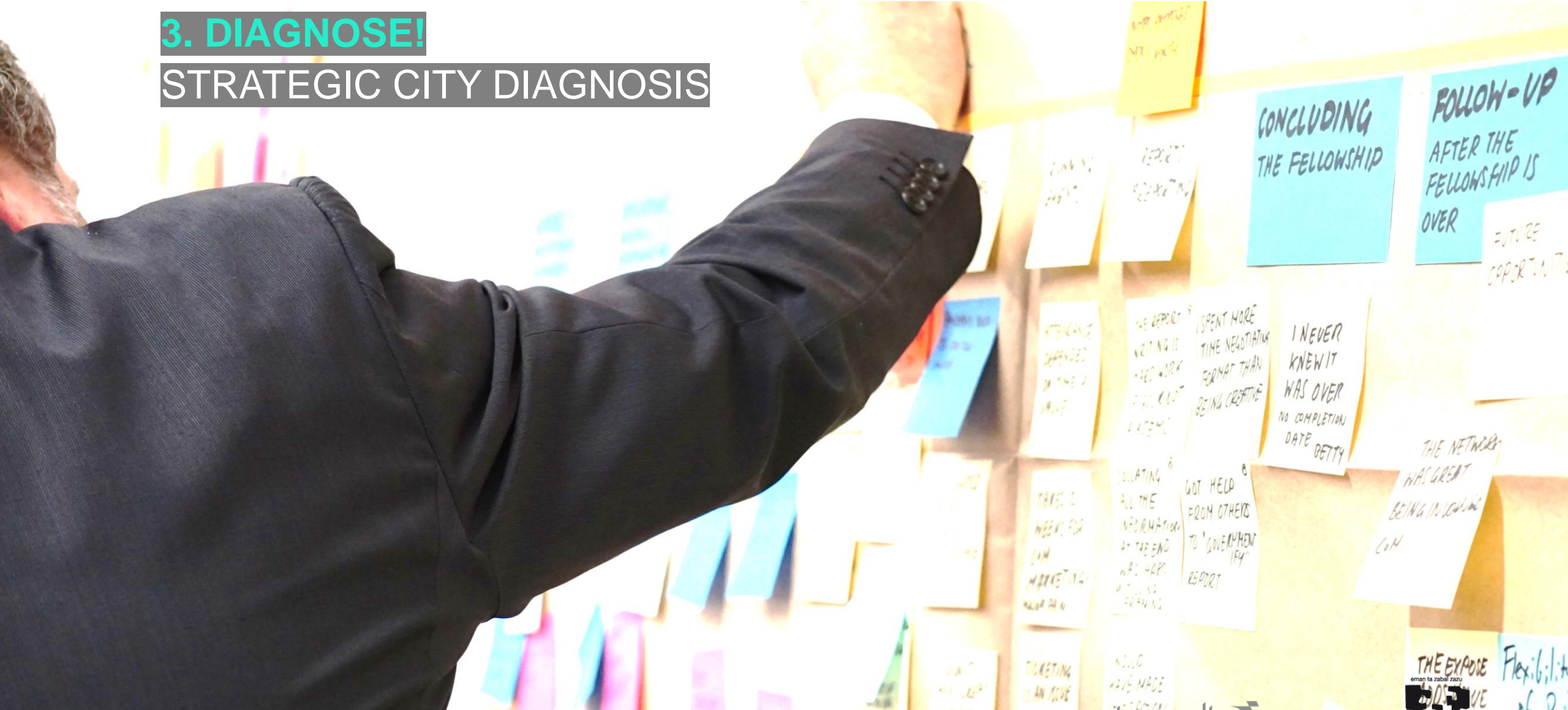
- Socio-economic
- Business & financial
- Urban environment & quality of life
- Policies and regulations
- **Sectors of the city** - Energy, building stock, mobility, ICTs, engagement, waste, water, etc.
- **CO2 EMISSIONS BASELINE**





## 3. DIAGNOSE!

### STRATEGIC CITY DIAGNOSIS





1  
**Engage!**

2  
**Analyse!**

3  
**Diagnose!**

4  
**Envision**

5  
**PLAN**

6  
**Integrate**

Step 3.  
Strategic City  
Diagnosis

## Taskforce set-up for Diagnosis (Step 3) & Vision (Step 4)

- **Key stakeholders & groups**
- Probability and relevance of **critical topics**
- **Input for scenarios generation**

## Strategic City Diagnosis

- **SWOT analysis**
- *City-trends analysis*
- **Connection to national and international targets, policies & institutions**

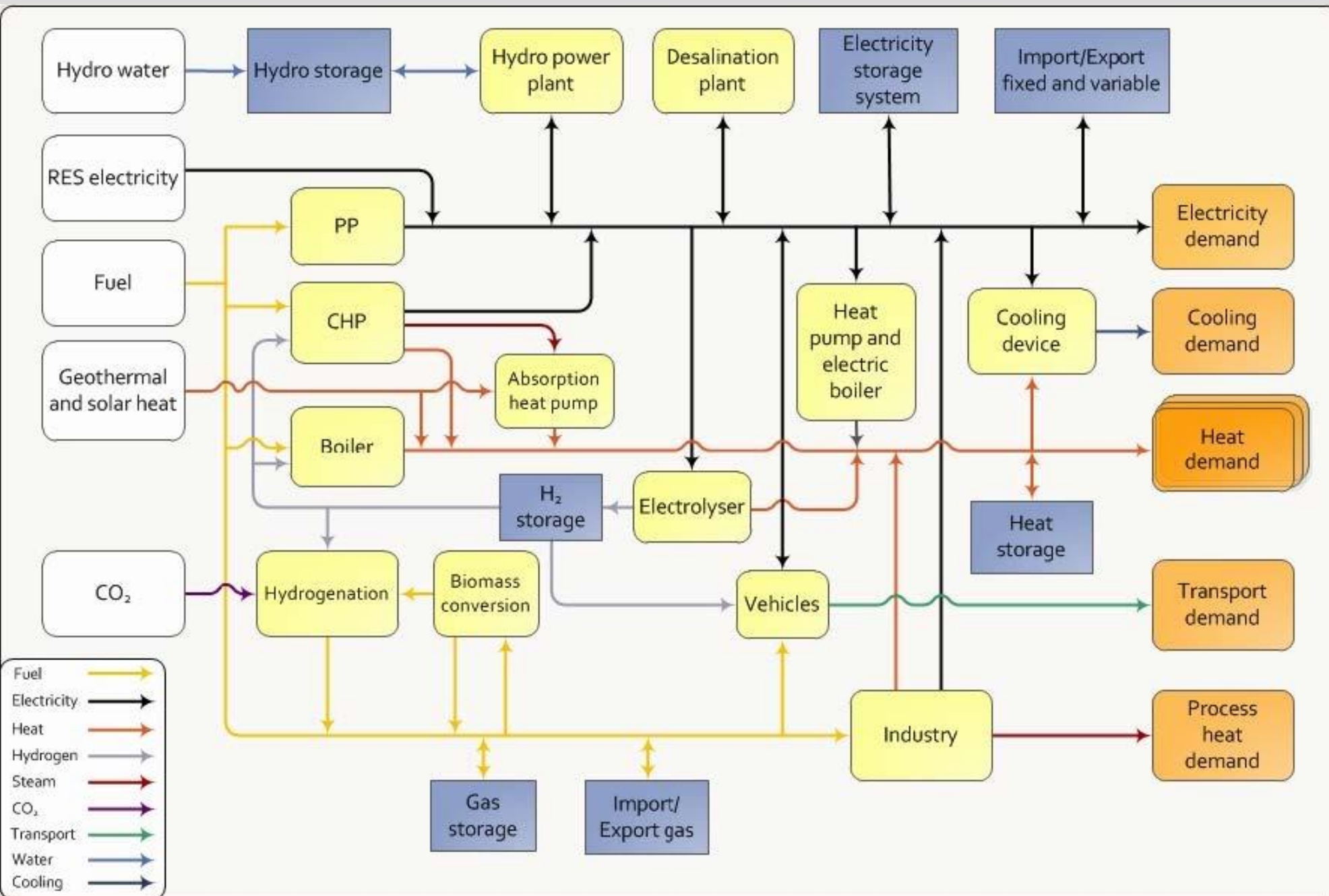
*FOLLOW-UP  
AFTER THE  
FELLOWSHIP IS  
OVER*

*FUTURE  
OPPORTUNITIES*

*THE NETWORK  
WAS GREAT  
BEING IN LOGIC  
C&H*

*THE EXPOSE  
WAS GREAT  
BEING IN LOGIC  
C&H*

*Flexibility  
of D.*







## 4. ENVISION!

### SCENARIOS GENERATION & CITY VISION





1

Engage!

2

Analyse!

3

Diagnose!

4

Envision!

5

PLAN

6

Integrate

Step 4.  
**Scenarios  
generation** and  
preferred **vision**

## Workshop - *Visions of the future*

*Where do we want to go?*

- **Strategic question & Vision timeframe approach** > *How making our city carbon neutral by 2030?*
- Development within working groups
- **Scenarios' generation**
- Try to reach consensus
- **Develop a preferred vision**

Refine results towards **strategic planning**

- Develop and **refine preferred scenarios**
- **Share results with cities & experts**, including feedback



## 5. PLAN!

### INTEGRATED ENERGY PLAN (IEP) & ACTION PLAN

Total annual carbon  
reduction in the  
8 areas in 2025







## Step 5. Integrated Energy Plan (IEP) & Action Plan

### Develop an **Integrated Energy Plan (IEP)**

- Bear in mind stakeholders, materials and decisions made in **Steps 1,2,3&4**
- **Vision & overall City Objective.**
- **Strategic City Goals**
- **Main IEP Axes & Strategic Lines**
- Main funding sources identification

### Develop an **Action Plan**

- **Actions & tangible targets**
- Contribution to *Strategic City Goals*
- Roadmap & timeframe (5-year max.)
- Potential **Key Projects identification**,
- **Indicator System** at city level



## 6. INTEGRATE!

### INTEGRATION OF IEP INTO MUNICIPAL PLANNING

# Roadmap2025

50 steps towards a carbon neutral Sonderborg



1

Engage!

2

Analyse!

3

Diagnose!

4

Envision!

5

PLAN!

6

Integrate!

Step 6.  
Integration of IEP  
into Municipal  
Planning

## Roadmap2025

50 steps towards a carbon neutral Sonderborg

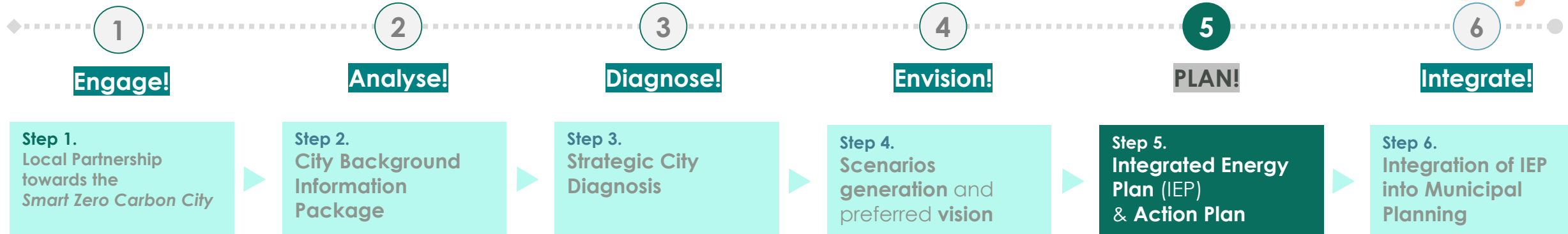
### Integrate IEP contents into Municipal land-use planning and strategies

- **Update/ modification of Land-use City Masterplan**
  - Ensure **legal viability and land-use provision**.
  - **Local legislation and municipal competences**.
- IEP & Action Plan **acknowledgement by all departments** and strategies of the city
- **Breaking sectorial silos**, fostering **cross-cutting collaboration** among municipal departments

Integration steered by LP towards SZCC (*step 1*), which entails key stakeholders from the municipality

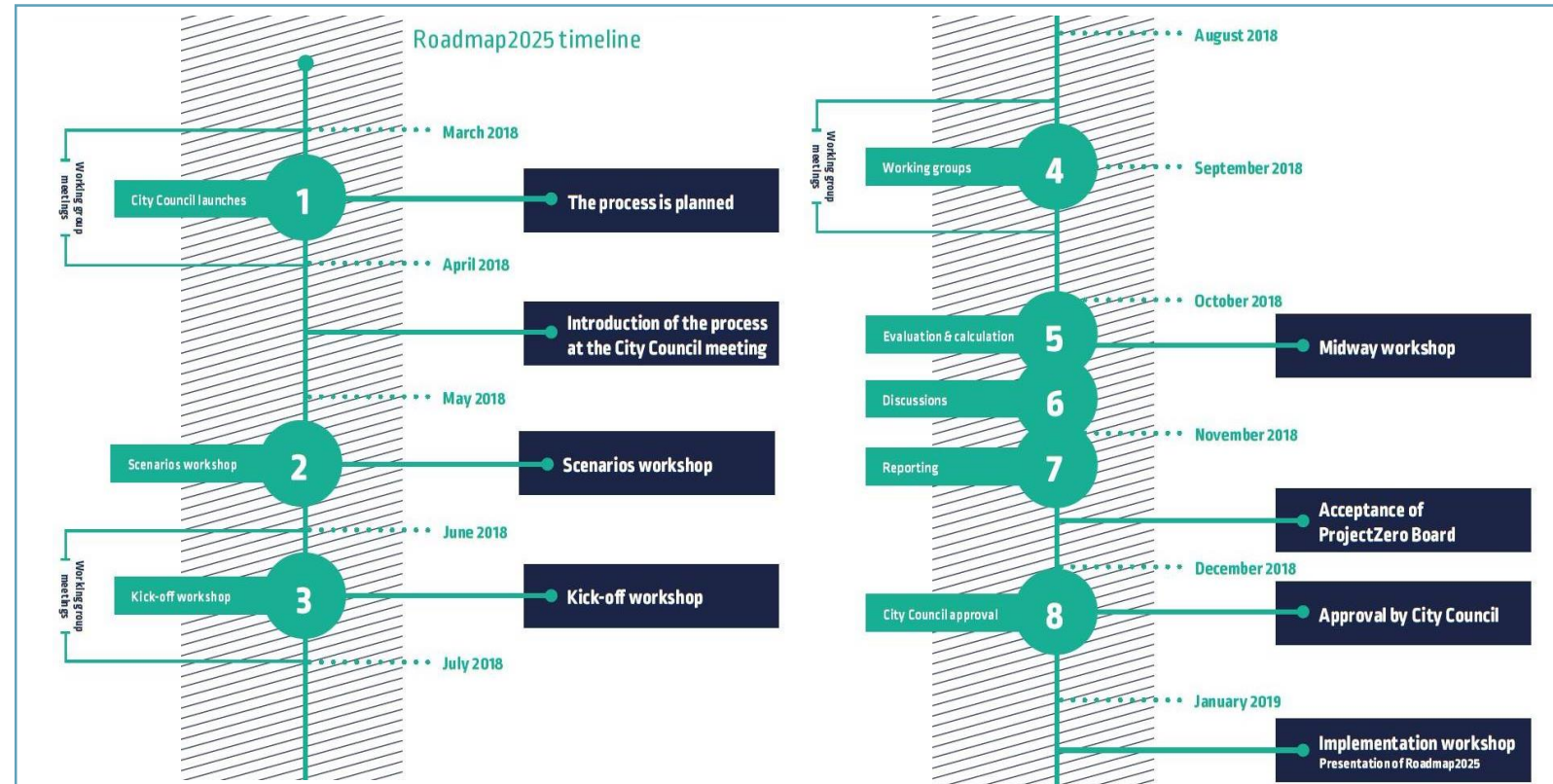


# Cities4ZERO strategy



*The journey:*  
towards the **SMART ZERO CARBON CITY**  
in your own way :)

- **Sonderborg way**
- **Tartu way**
- **Vitoria-Gasteiz way**
- **Lecce way**
- **Asenovgrad way**





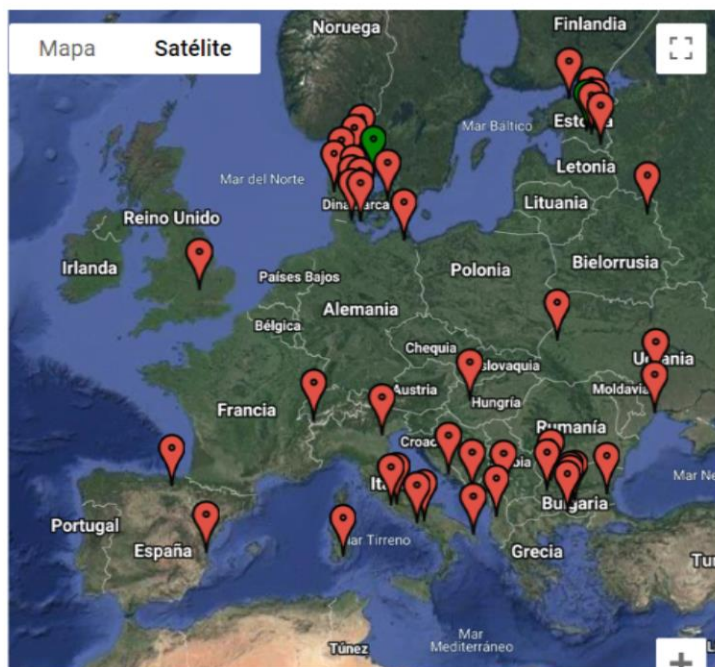
## JOIN THE SMARTENCITY NETWORK!!



[about](#) [outcomes](#) [news](#) [events](#) [network](#) [press corner](#) [contact](#)



members  
entry of the  
smartency  
network



Welcome to the SmartEnCity Network



Select a city from the map and click to learn more about the city and its initiatives. Or use the filter below, to refine specific initiatives across cities.

Let's act and learn while others just talk!

[Sign up for the Network Bulletin](#)

Climate change is one of the most important challenges that our society is facing. Europe has ambitious goals for energy efficiency and renewable energy supply. Cities can turn the climate challenge into an opportunity and create growth.

Many small and medium-sized cities across Europe have already

## Networking and resources:

- City solutions
- Webinars
- Tools
- YouTube channel
- Scientific papers
- Monthly news bulletin





SONDERBORG

TARTU

ITERATIVE LEARNING PROCESS

CITIES' NETWORKING &  
EXPERINCES SHARING

3 LIGHTHOUSE CITIES

2 FOLLOWER CITIES

MORE THAN 50 EU NETWORK CITIES

LECCE

AND STILL GROWING...





JOIN US AT

<http://smartcitynetwork.eu/>

*"You don't have to be a capital city  
to make a major difference"*

TARTU

SONDERBORG

ASENOVGRAD

LECCE

VITORIA-GASTEIZ

How does YOUR JOURNEY look like?







**Koldo Urrutia Azcona – Researcher**  
**Innovation in Smart Sustainable Cities & Urban Environment**  
**Tecnalia Research & Innovation**

**Koldo.Urrutia@tecnalia.com**

**www.tecnalia.com**





## Integrated Energy Planning Approach and Process in Sonderborg

Peter Rathje, ProjectZero

TOWARDS SMART ZERO CO<sub>2</sub> CITIES ACROSS EUROPE

VITORIA-GASTEIZ + TARTU + SONDERBORG



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# The Integrated Energy Planning approach and process in Sonderborg, Denmark - introduction

## Sonderborg Municipality

- 76,000 citizens
- 500 km<sup>2</sup> territory – 2/3 on an island
- Main income from industry, farming/food and tourism

### Ambition since 2007: Transitioning into a ZEROcarbon energy-system by 2029

- 38.3% reduction achieved by 2018

### Our challenge: creating the #3 Roadmap for 2025

- Remove 400,000 tons of carbon emissions
- Built on the learnings and values since 2007
- Co-create a new participatory platform !





# Roadmap2025

Integrated Energy Planning in Sonderborg  
The ProjectZero approach



Bright Green Business

ProjectZero



2007:  
**700.000** ton CO<sub>2</sub>

2017:  
**444.000** ton CO<sub>2</sub>

-35%

2025:  
**175.000** tons CO<sub>2</sub>

-75%

2029

-100%





**Sonderborg's Vision**





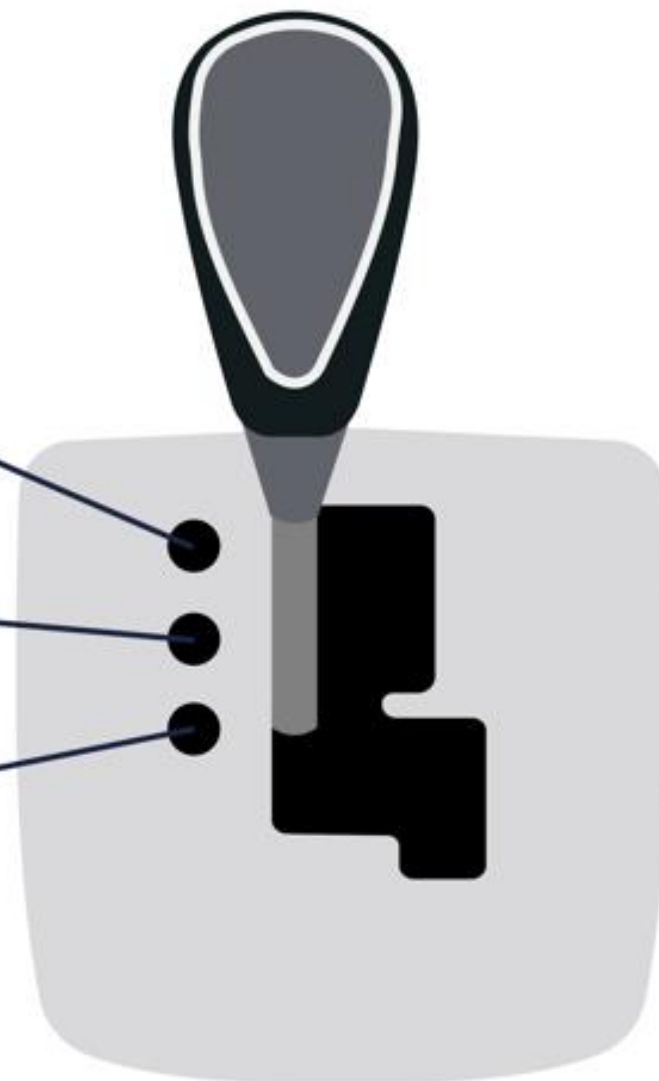
**Increase RE**



**Energy efficiency**



**Smart solutions**



**Total annual carbon  
reduction in the  
8 areas in 2025**



**8 Working-groups have created 50+ projects – now in execution phase!**





**Time to Act – based on a shared picture and joint responsibilities**

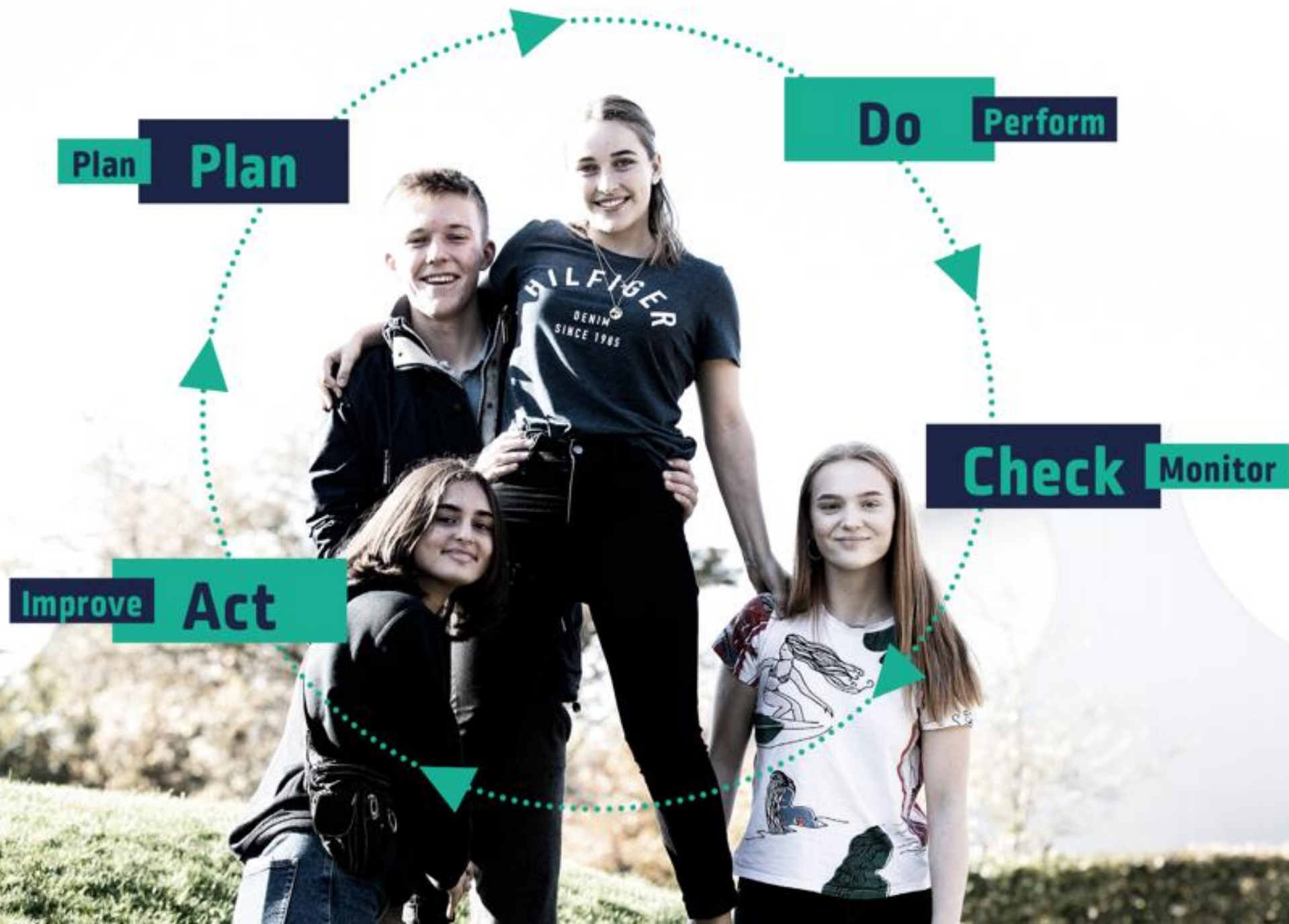




# The integrated energy system

Smart use of energy







**Envision**

**Plan**

**Authority**

**Education**

Sønderborg Forsyning



# Integrated Energy Planning approach and process in Sonderborg, Denmark – Lessons learned

## Key is motivation and engaging “people”

- City council ownership
- 100+ people involved – local experts and stakeholders
- On a joint journey into the unknown future
- Creating relations, partnerships & plans
- Speeded up the Roadmap2025 implementation
- Created a strong local story-telling

## Predefine the Process & Organization

- A structured process – predefined and safe!
  - 8 step model based on the IEP-process
- Segmentation into 8 working groups
- Timeline: April => December 2018

## Secure a professional support

- Technical, process and communication skills



# Contact



## SmartEnCity

Peter Rathje  
ProjectZero,  
Sonderborg, Denmark

[peter.rathje@projectzero.dk](mailto:peter.rathje@projectzero.dk)

[www.projectzero.dk](http://www.projectzero.dk)







## Integrated Energy Planning Approach and Process in Tartu

Jaanus Tamm,  
Tartu City Government

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GOALS

20 ↓ 20 ↓ 20 ↑

Energy

CO2

RES







## RESULTS

23 ↑ 17 ↑ 34 ↑





TRANSPORT

PUBLIC  
SERVICES

COOPERA  
TION

HEAT

ELECTRICITY

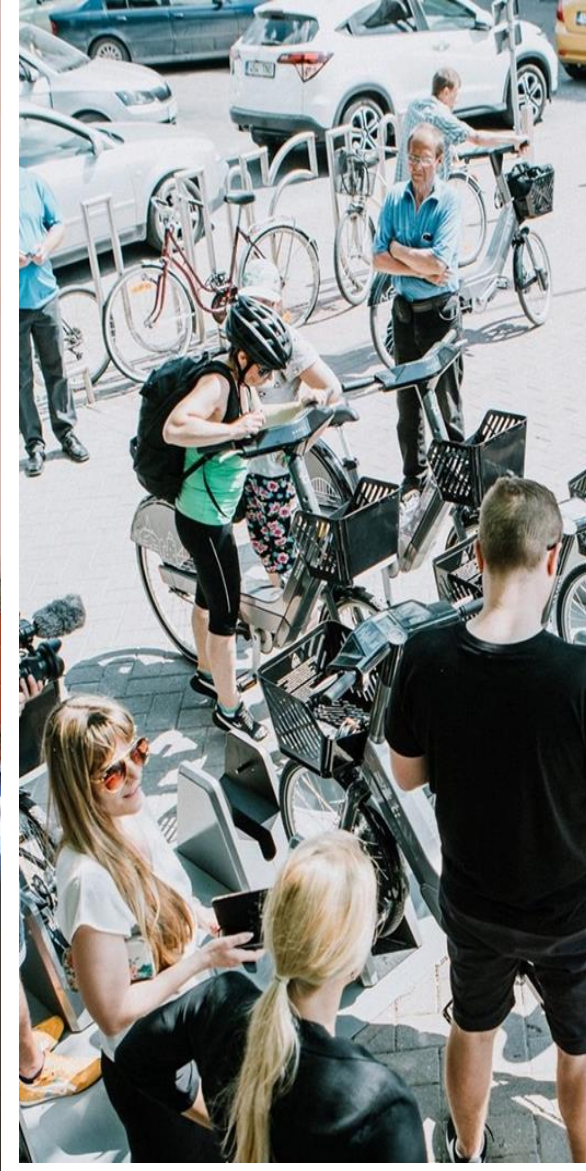
PRIVATE SECTOR

BUILDINGS





# Engagement – Cooperation







# Pillars

**Energy-  
efficiency in  
buildings and  
transport**

**Broad usage  
of RES**

**Climate  
adaptation**

**The example of municipal sector**

**Smart and innovative economy**

**Engagement/ Awareness/ wise consumer**



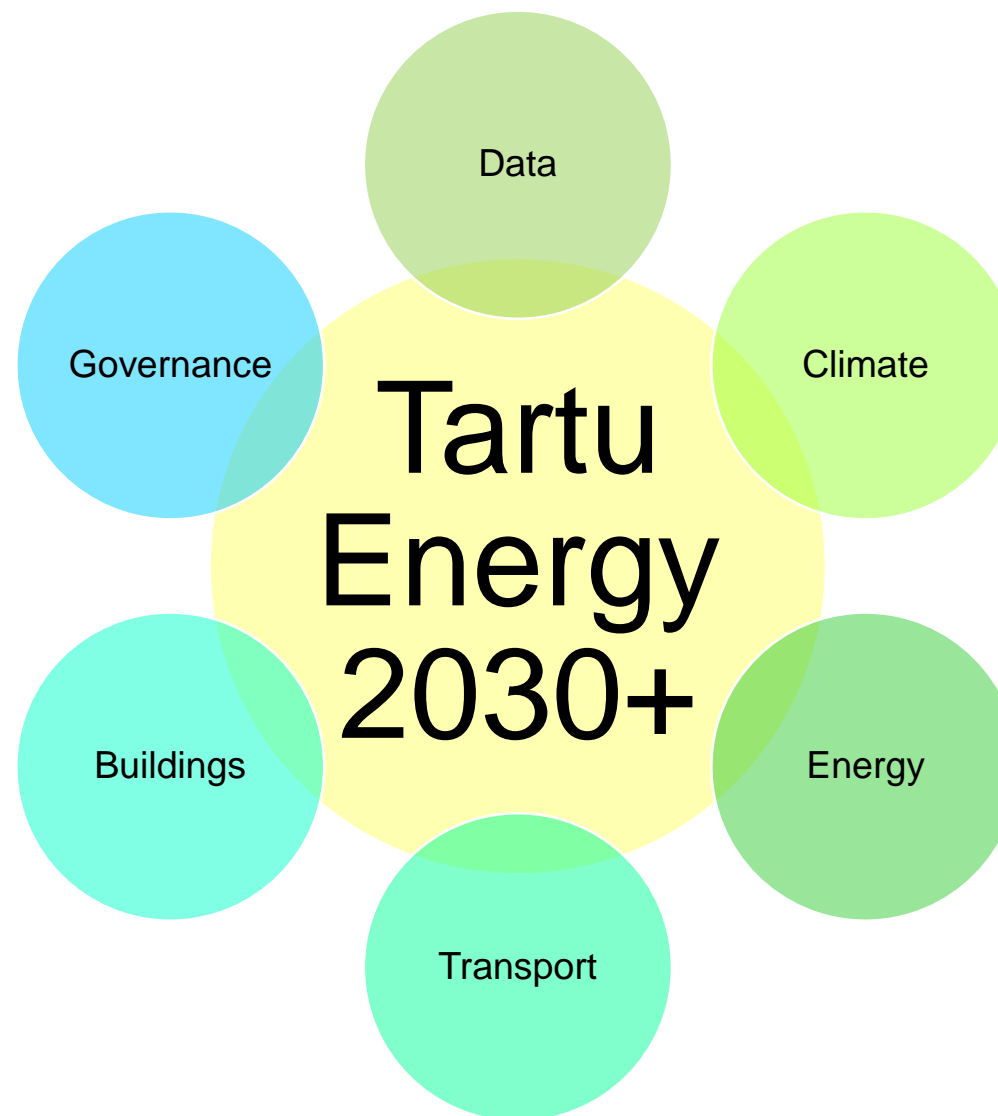




## VISION:

**Tartu is a smart  
community with good  
energy and a green  
pioneer.**

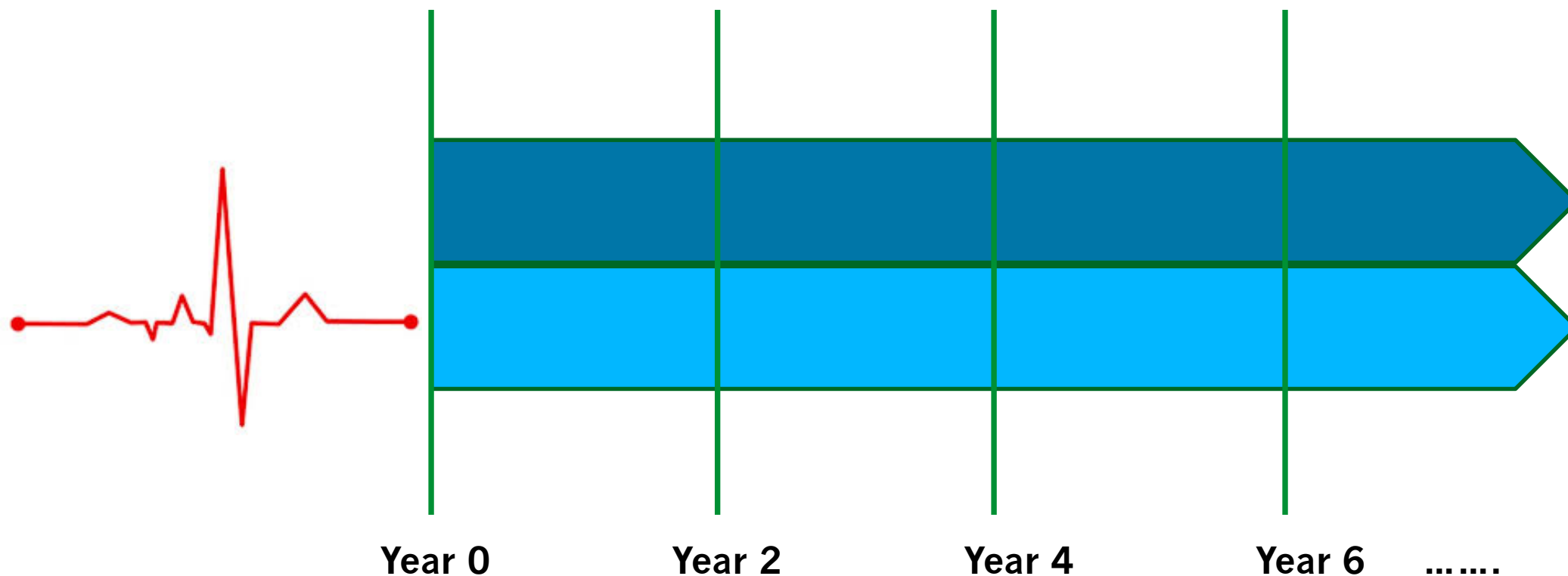
**- 40%**





# Monitoring, keep the process alive...

SECAP-IEP/IUP    Activity report    Full report (MEI)    Activity report



(MEI- Monitoring Emission Inventory)



# Steps into future ..... Process





**Expected submission in March – April 2020**







# Critical success factors

- ✓ **Common vision**
- ✓ **Clear and tangible goals/measures**
- ✓ **Data collection and data management**
- ✓ **Engagement of private sector**



# Contact

**Jaanus Tamm**

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Raekoja plats 3, Tartu, Estonia  
+372 7361266

[Jaanus.Tamm@raad.tartu.ee](mailto:Jaanus.Tamm@raad.tartu.ee)







## Integrated Energy Planning Approach and Process in Vitoria-Gasteiz

Aitor Albaina Vivanco,  
Environmental Studies Centre  
at Vitoria-Gasteiz City Council

TOWARDS SMART ZERO CO<sub>2</sub> CITIES ACROSS EUROPE

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# Vitoria-Gasteiz strategy/vision (2050)

CO<sub>2</sub>  
NEUTRAL

Carbon  
neutral

Climate  
resilient



With safe,  
sustainable and  
affordable energy  
services for all

Prosperous,  
modern and  
competitive



# Vitoria-Gasteiz renews its commitment to the Covenant of Mayors for Climate and Sustainable Energy



↑  
Resilience  
capacity

Share  
experiences /  
disseminate  
results

↓  
40% by  
2030

**VITORIA GASTEIZ** green capital

## Notas de prensa

(Actualizada con foto) Vitoria-Gasteiz renueva su compromiso con el Pacto de Alcaldes y Alcaldesas por el Clima y la Energía Sostenible con retos más exigentes en la lucha contra el cambio climático

Categorías: Notas de prensa — Etiquetas: lucha contra el cambio climático, Pacto de Alcaldes y Alcaldesas por el Clima, Vitoria-Gasteiz — Komunikazio Zerbitzua / Servicio de Comunicación — 14 febrero 2020 11:27



La Junta de Gobierno ha aprobado hoy la adhesión del Ayuntamiento de Vitoria-Gasteiz al Pacto Europeo de Alcaldes/Alcaldesas sobre el Clima y la Energía Sostenible. De esta forma, Vitoria-Gasteiz renueva su compromiso con esta iniciativa europea, adoptando una hoja de ruta más exigente en su lucha contra el cambio climático.



# SmartEnCity - Vitoria-Gasteiz's Integrated Energy Plan process

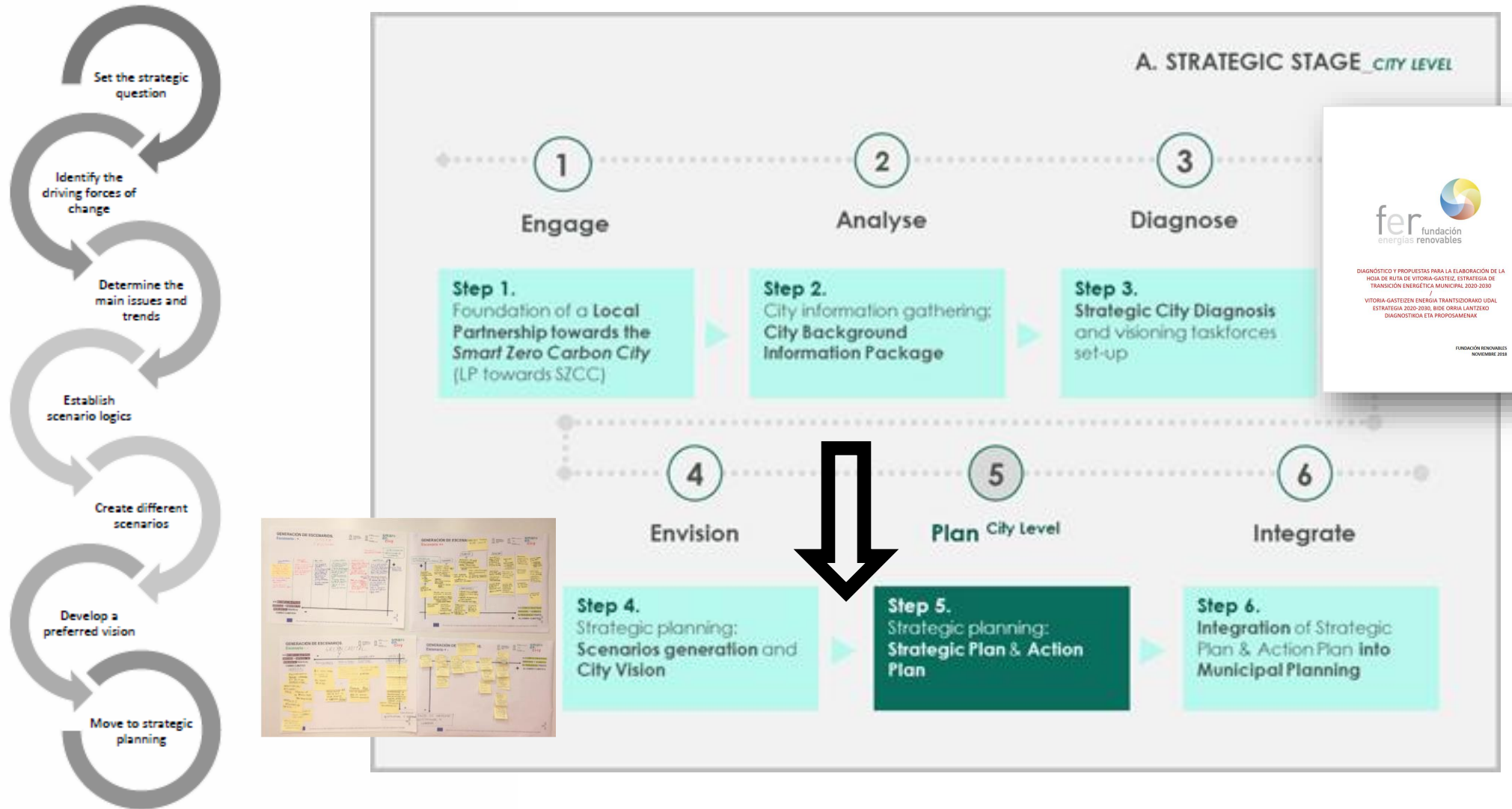


Figure 5: Scenario planning process

Source: Erdogan et al. (2009)

2015 vs. 2006 data (city level except from industry); main results of the diagnosis:

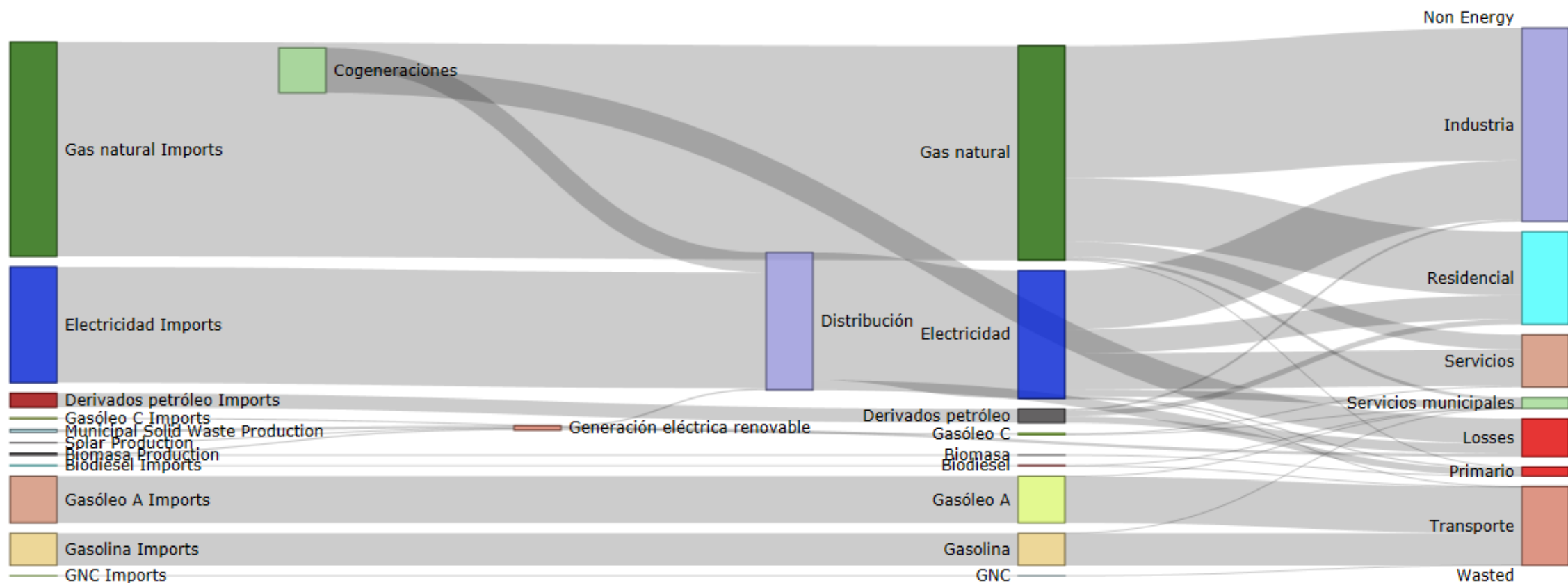
- ✦ Slightly increase of E consumption (3%)
- ✦ CO2 emissions decrease by 10%
- ✦ This is due to changes in the energy mix (increase of renewable share) plus the fact that natural gas is more efficient than petrol derived fuels.

Fuente energética	2006		2015		Variación 2015 / 2006	
	Consumo (GWh)	Emisiones (tCO <sub>2</sub> ) <sup>6</sup>	Consumo (GWh)	Emisiones (tCO <sub>2</sub> )	Consumo (%)	Emisiones (%)
Energía eléctrica	687	305.860	680	225.053	-1%	-26%
Gas natural	710	143.951	963	195.359	+36%	+36%
Derivados petróleo	1.185	313.378	966	256.435	-19%	-22%
Otros	68	77.879	123	81.988	+81%	+5%
<b>Total</b>	<b>2.650</b>	<b>841.068</b>	<b>2.732</b>	<b>758.835</b>	<b>+3%</b>	<b>-10%</b>

Sectores	2006		2015		Variación 2015 / 2006	
	Consumo (GWh)	Emisiones (tCO <sub>2</sub> ) <sup>8</sup>	Consumo (GWh)	Emisiones (tCO <sub>2</sub> )	Consumo (%)	Emisiones (%)
Residencial	965,3	269.927	1.072,7	259.385	+11%	-4%
Servicios	549,6	202.227	576,9	161.984	+5%	-20%
Movilidad	923,5	243.971	856,1	224.055	-7%	-8%
Primario	85,2	79.421	82,6	76.440	-3%	-4%
Ciclo hidrológico <sup>9</sup>	11,7	5.939	10,6	3.492	-9%	-41%
Equipamientos y servicios municipales	117,9	37.810	136,0	34.754	+15%	-8%
	103,9 <sup>10</sup>	34.034 <sup>9</sup>	114,4 <sup>9</sup>	28.983 <sup>9</sup>	+10%	-15%
Gestión residuos y limpieza	10,7	5.845	18,9	6.159	+76%	+5%
<b>Total</b>	<b>2.650</b>	<b>841.068</b>	<b>2.732</b>	<b>758.833</b>	<b>+3%</b>	<b>-10%</b>



# Energy balance Vitoria-Gasteiz – 2017



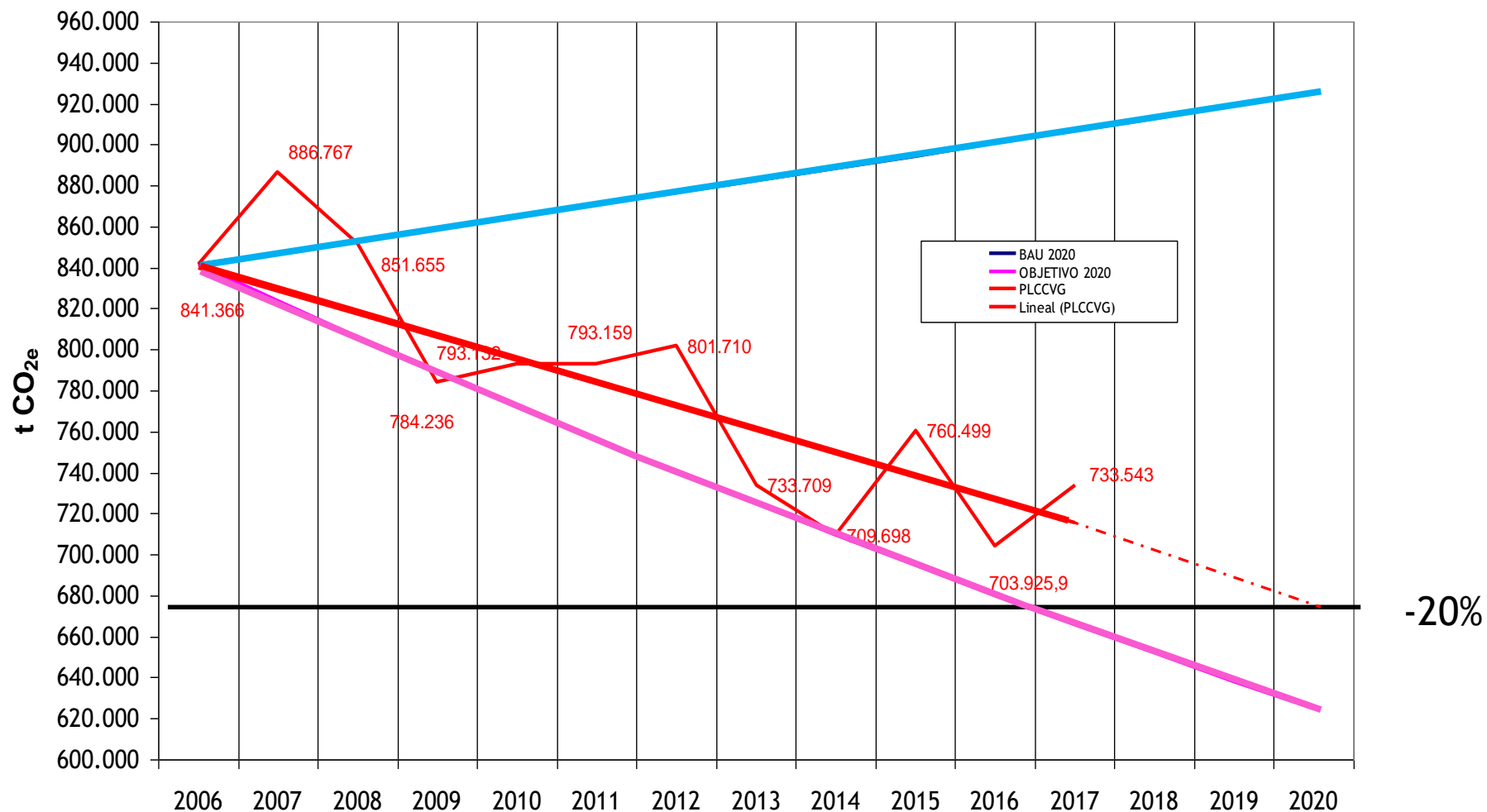
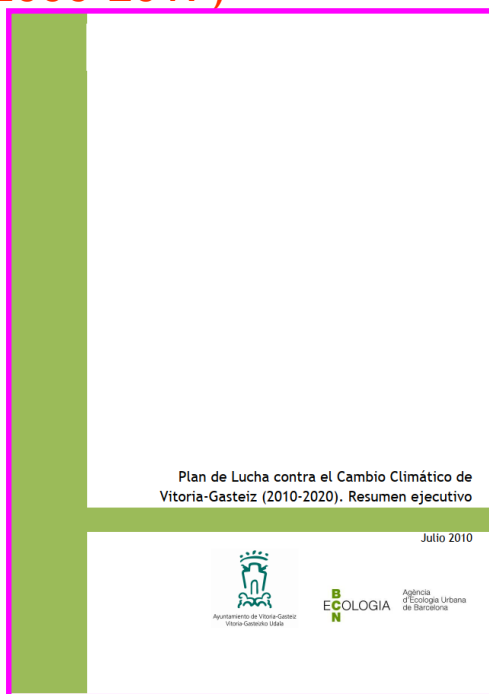


# GHG emissions trend. Vitoria-Gasteiz 2006-2017

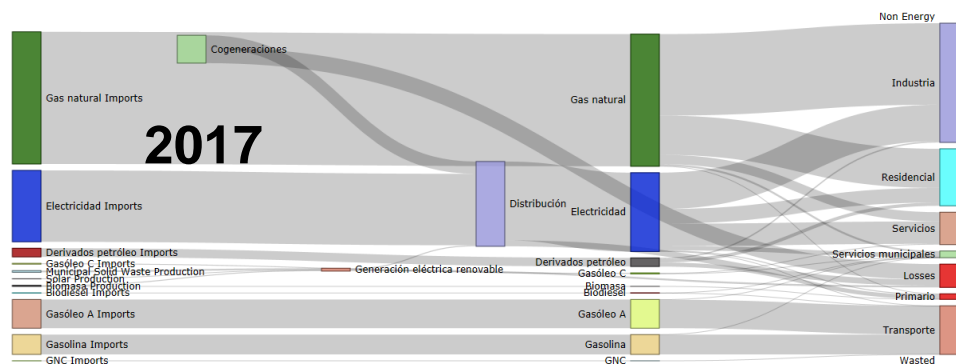
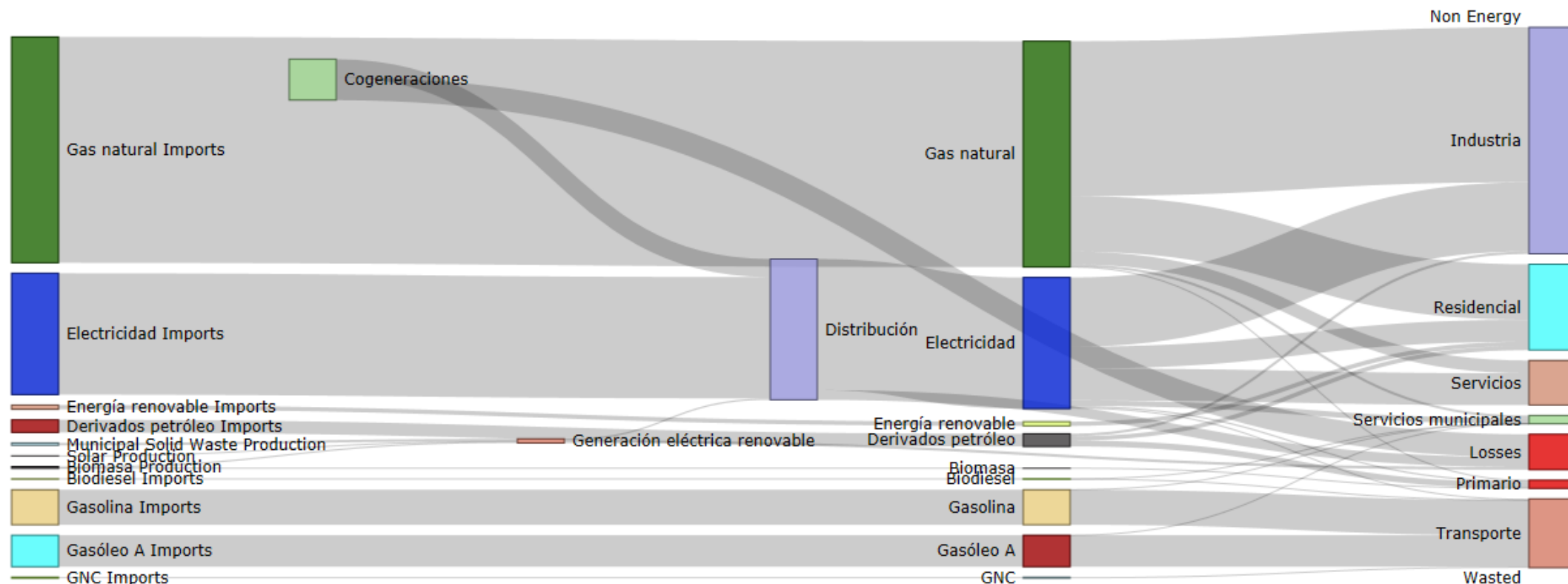
BaU (2006)

Target 2020 (VG Plan  
against CC, 2010-  
2020)

GHG emissions trend  
(2006-2017)



# Energy balance Vitoria-Gasteiz – BAU 2030





## Climate Change Strategy of the Basque Country to 2050

### Objectives of the Climate Change Strategy of the Basque Country 2050



#### Objective 1.

To reduce GHG emissions in the Basque Country by at least 40% by 2030 and by at least 80% by 2050, with respect to 2005.

To achieve 40% renewable energy consumption out of the final consumption by 2050.

#### Objective 2.

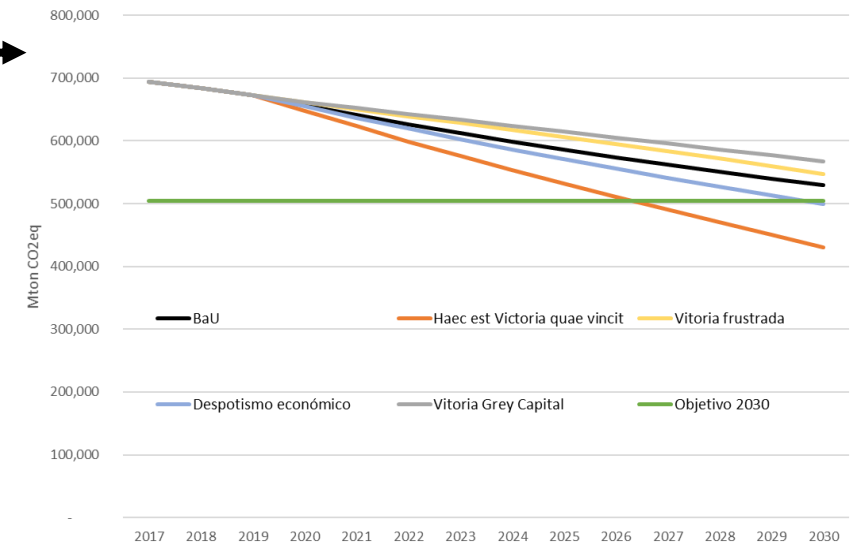
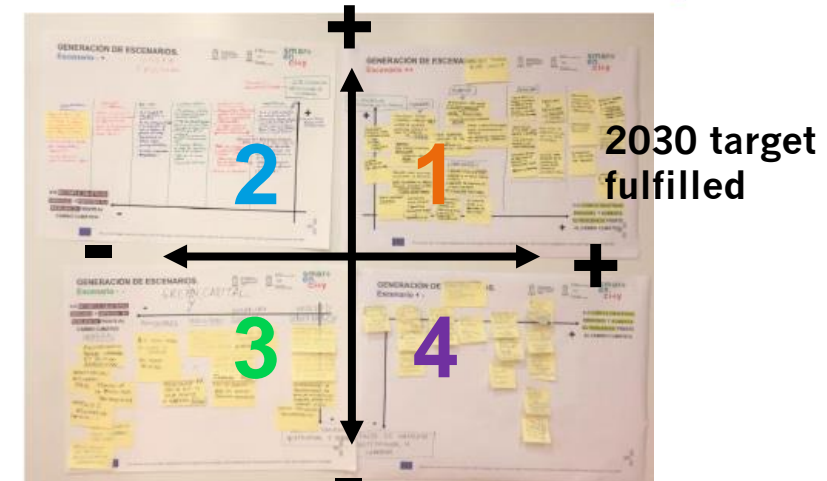
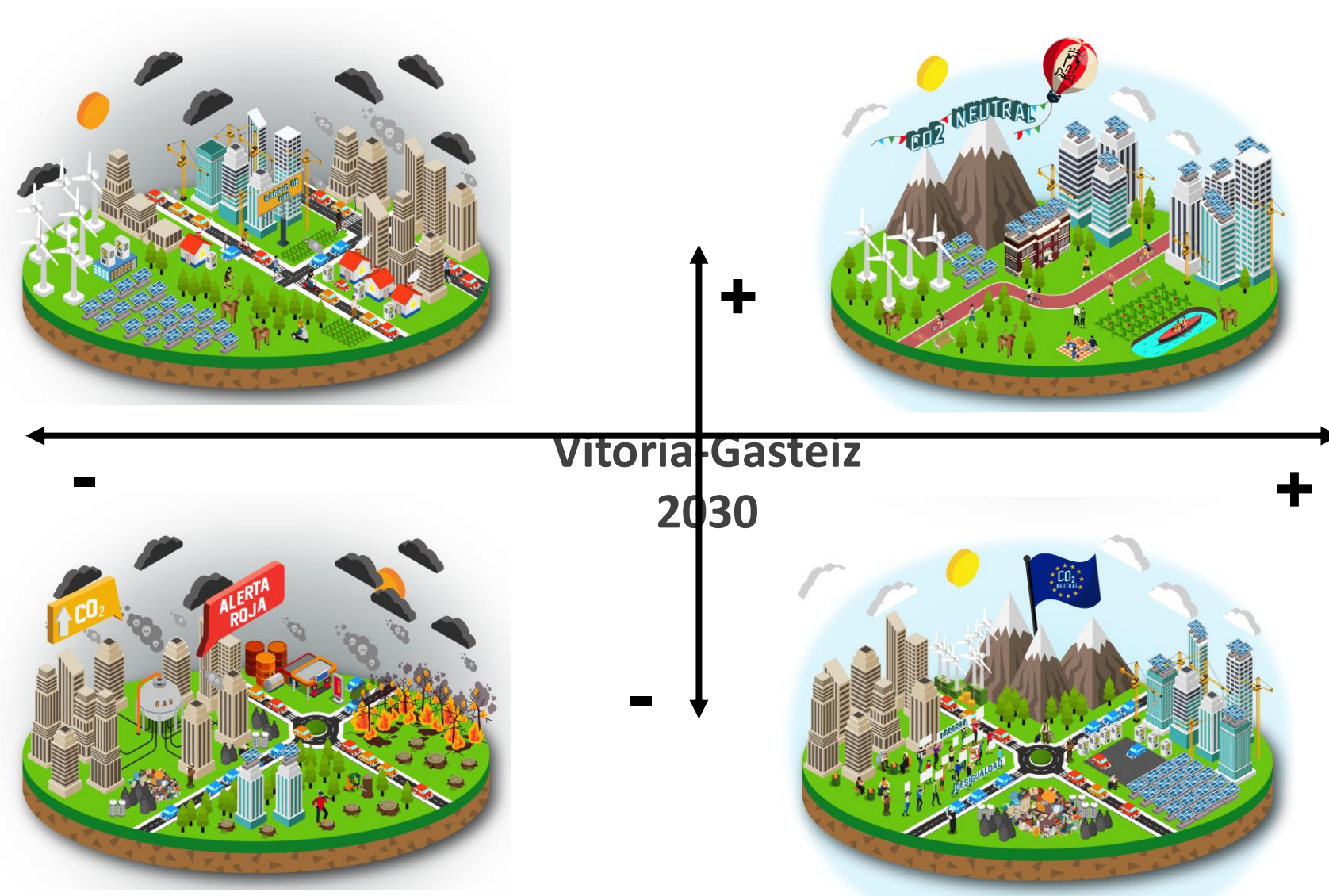
To ensure the resilience of the Basque territory to climate change.



# Foresight workshops (January-February 2020)

Awareness  
(citizens &  
city council)

smar+  
en  
ci+y



This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 691000

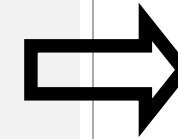
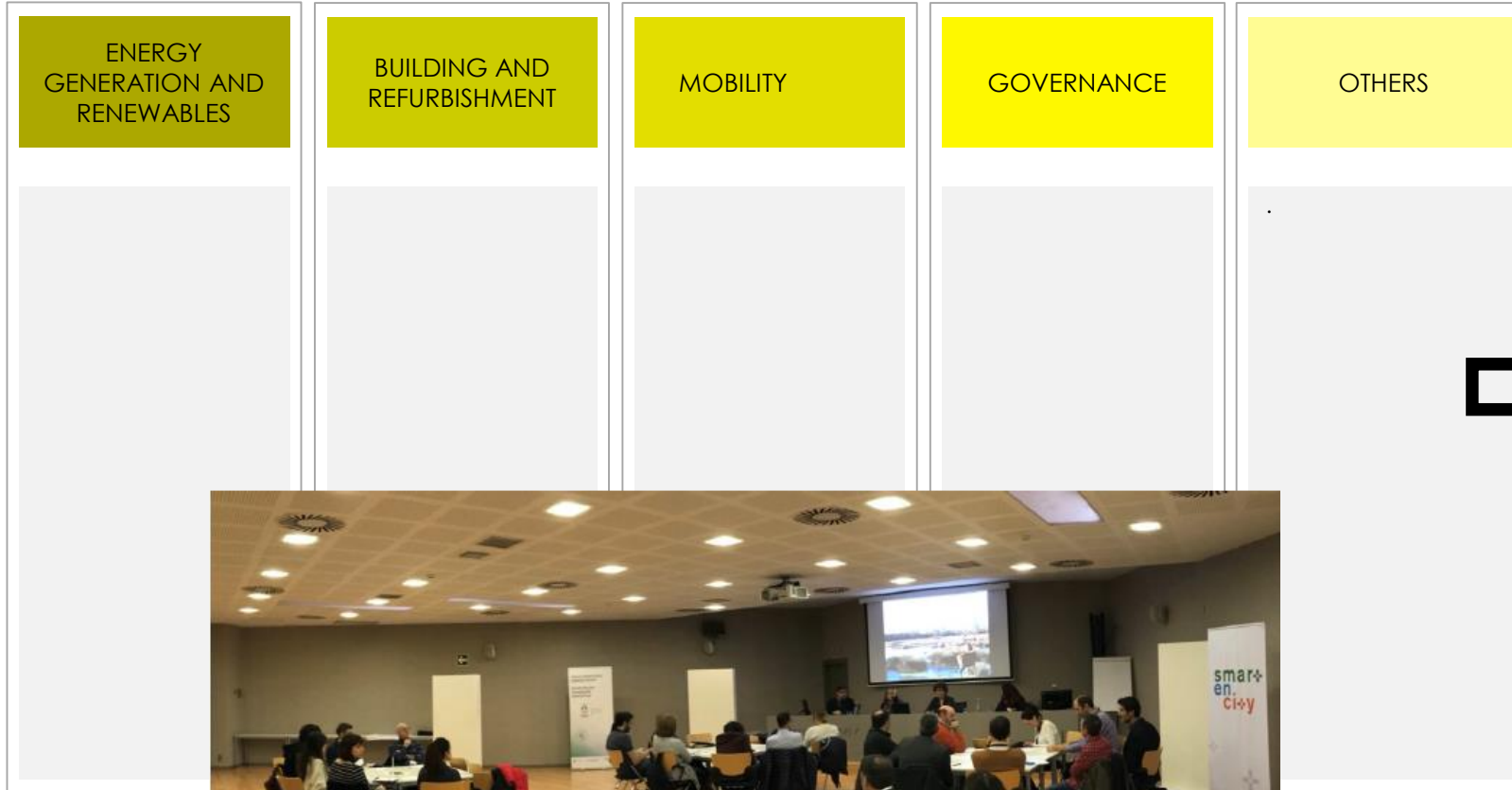


Ayuntamiento  
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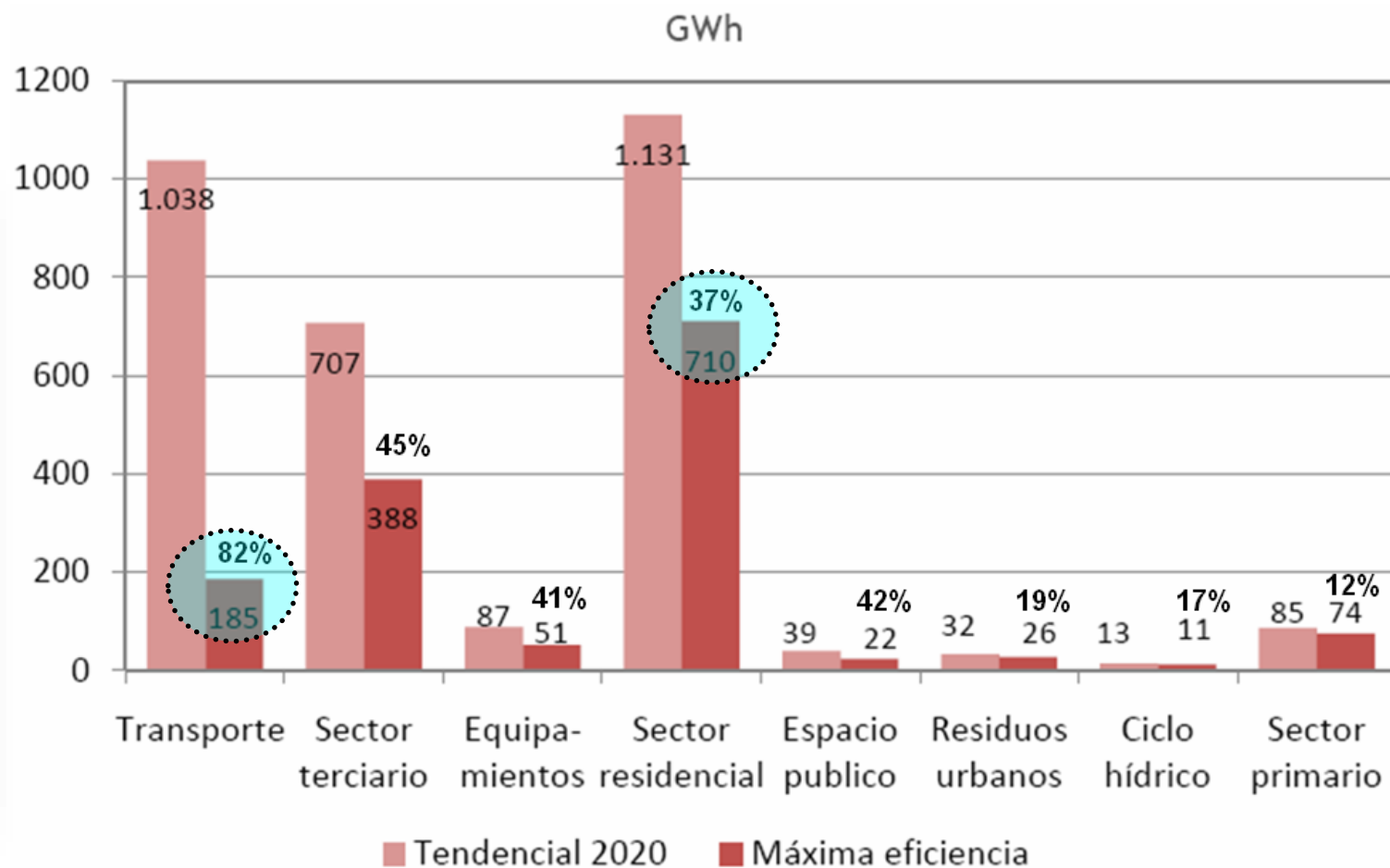
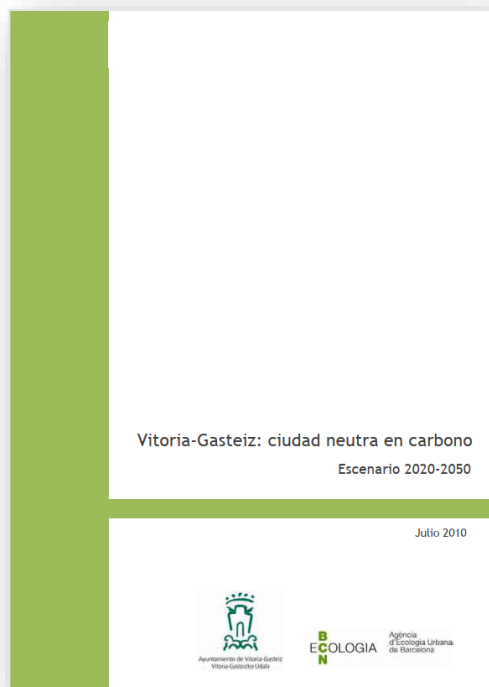
# Preferred vision (2030; work in progress)



**IEP (Energy Transition  
Strategy + Action Plan  
2021-2030);**  
**-draft for summer 2020**  
**-participatory process  
until end of year**



# What do we need to become a Carbon Neutral City?



*Consumo energético tendencial 2020 y de máxima eficiencia por sectores*



# The potential in building refurbishment.

✦ 36% of energy consumption in the residential sector.

✦ 43,000 dwellings built between 1960-1980

■ + 50 year old

■ 30 - 50 year old



Normativa y año de construcción	Edificios sitos en el término municipal de Vitoria-Gasteiz
Sin normativa (hasta 1979)	10.586
NBE-CT-79 (1980-2006)	10.811
CTE (2007-2013)	2.735
CTE nueva revisión (2014-actualmente)	437
<b>TOTAL</b>	<b>24.569</b>

Tabla 11. Edificios existentes en el término municipal de Vitoria-Gasteiz desglosados por normativa y año de construcción. Fuente: datos facilitados por Servicio de Tributos Locales y Catastro de la Diputación Foral de Álava

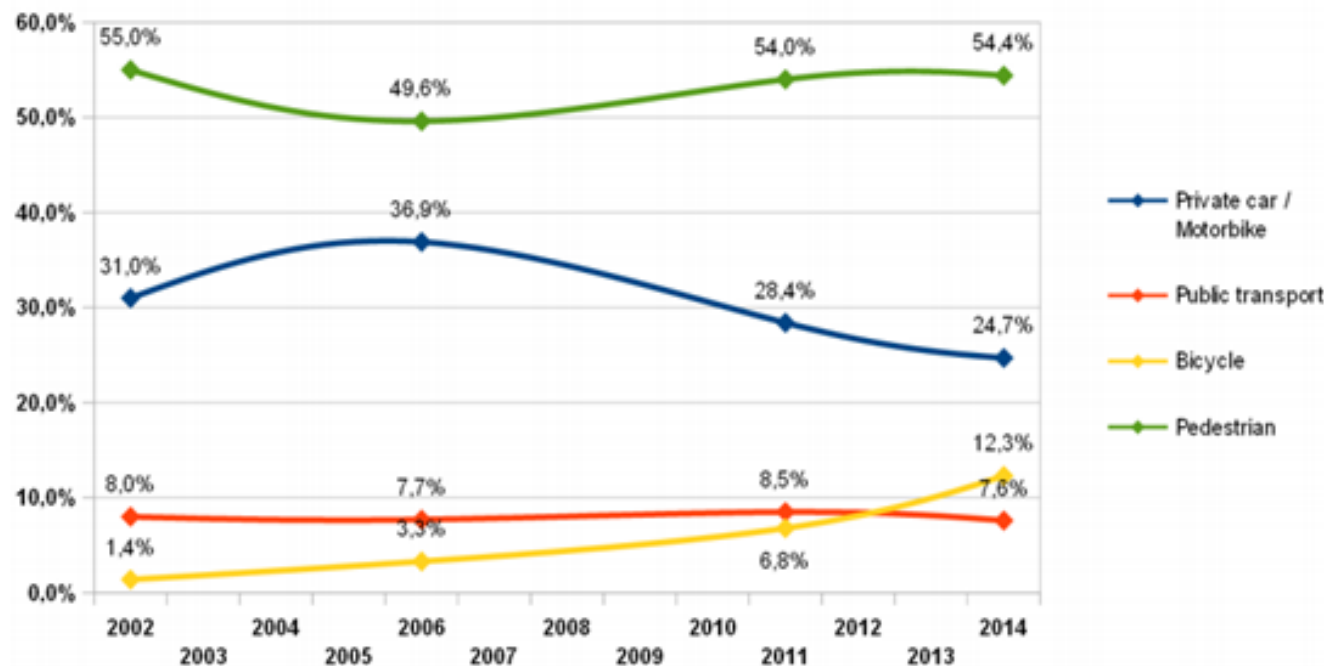
# The potential in sustainable mobility

## Vitoria-Gasteiz's SUMpsP (since 2007; updated 2019-2020)

❑ **Main motto:** “Giving back the Public Space to the people”

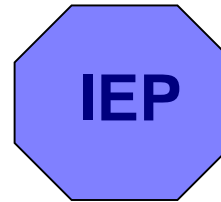
❑ **How?** Discouraging **private vehicle use** whilst, at the same time, improving **public transport** and promoting active mobility modes (**walking/cycling**).

❑ **Vitoria-Gasteiz's SUMpsP:** Superblocks (new urban cell), new parking policy (less places & more expensive), improved and electric PT (high capacity EVs: e-bus/tram, higher frequencies) and active mobility modes promotion (better infrastructures/PS)



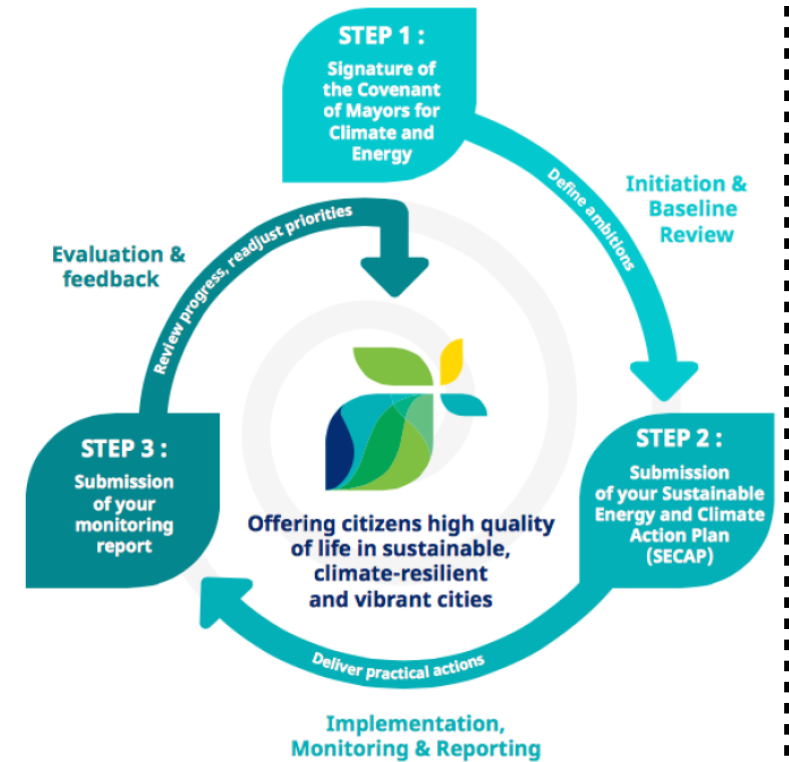
Sectores	2006		2015		Variación 2015 / 2006	
	Consumo (GWh)	Emisiones (tCO <sub>2</sub> ) <sup>8</sup>	Consumo (GWh)	Emisiones (tCO <sub>2</sub> )	Consumo (%)	Emisiones (%)
Residencial	965,3	269.927	1.072,7	259.385	+11%	-4%
Servicios	549,6	202.227	576,9	161.984	+5%	-20%
Movilidad	923,5	243.971	856,1	224.055	-7%	-8%
Primario	85,2	79.421	82,6	76.440	-3%	-4%
Ciclo hidrológico <sup>9</sup>	11,7	5.939	10,6	3.492	-9%	-41%
Equipamientos y servicios municipales	117,9	37.810	136,0	34.754	+15%	-8%
	103,9 <sup>10</sup>	34.034 <sup>9</sup>	114,4 <sup>9</sup>	28.983 <sup>9</sup>	+10%	-15%
Gestión residuos y limpieza	10,7	5.845	18,9	6.159	+76%	+5%
<b>Total</b>	<b>2.650</b>	<b>841.068</b>	<b>2.732</b>	<b>758.833</b>	<b>+3%</b>	<b>-10%</b>

# SECAP process



Adaptation plan

SECAP





# Contact



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# ROUNDTABLE DISCUSSION

Engage! Please submit your questions on our  
*chatbox*



# SmartEnCity Academy for Zero Carbon Transition

**An online training course for cities, municipalities and smart decision making:**

- + Four lessons**
- + External professionals** from the Smart City field as guest speakers



## + Lesson 2: Mastering Governance & Political Barriers: Engage and Integrate

+ **Date:** 14 April 2020, 2 PM

+ **Content:** Panel Discussion with political representatives. Focus on how governance can be secured through organizational setups.

+ **Guest Speaker:** Baha Kuban, Demir Enerji (Remourban)

## + Lesson 3: Where Are We Now? City Analysis and Diagnosis

+ **Date:** June 2020 (exact date tbc)

+ **Content:** What needs to be included in a city description? Focus on Lighthouse City Sonderborg and Follower City Asenovgrad.

## + Lesson 4: Envision and Planning: The SmartEnCity Planning Process

+ **Date:** September 2020 (exact date tbc)

+ **Content:** How has the planning process been used in practice? What obstacles needed to be solved? Focus on Lighthouse Cities Tartu and Vitoria-Gasteiz and Follower City Lecce.

# SmartEnCity Academy for Zero Carbon Transition

An online training course for cities, municipalities and smart decision making:

- ✦ **Four** lessons
- ✦ **External professionals** from the Smart City field as guest speakers
- ✦ **Interactive** discussions, **tailored** to your needs & answering your questions:
  - ✦ **Assessment** questionnaire prior to lessons
  - ✦ **Feedback** form after lessons
- ✦ **SmartEnCity Certificate** after successful attendance to all four lessons

**Become your city's/organization's ambassador for a carbon free future!**

Further support needed? Join the **SmartEnCity Network** at <http://smartencitynetwork.eu/>

# Contact



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